



AEROPORTO DI BOLOGNA S.p.A.
REMUNERATION REPORT

Drawn up as per Article 123-ter of Legislative Decree No. 58 of February 24, 1998

INTRODUCTION

This Remuneration Policy and Report (the "**Report**"), approved by the Board of Directors (the "**Board**") of Aeroporto Guglielmo Marconi di Bologna S.p.A. ("**Aeroporto di Bologna**", the "**Issuer**" or the "**Company**") on March 16, 2026, at the proposal of the Company's Remuneration Committee ("**Remuneration Committee**", "**Committee**" or "**RC**") and prepared pursuant to Article 123-ter of Legislative Decree No. 58 of February 24, 1998 ("**CFA**"), also taking into account the recommendations contained in the Corporate Governance Code (the "**Code**") applicable to companies listed on the Euronext Milan market of Borsa Italiana S.p.A. ("**EXM**"), to which the Company adheres, is divided into the following Sections:

- **SECTION I** - which sets out the Company's Remuneration Policy (the "**Policy**") with reference to the members of the administrative and management bodies as well as the Issuer's Senior Executives, describing the principles underlying it, the bodies involved and the procedures used to adopt and implement it. On April 29, 2025, AdB's Shareholders' Meeting (the "**Meeting**") approved the Policy for the three-year period 2025-2027 in accordance with Article 123-ter, paragraph 3-bis, of the CFA. The Policy will therefore be in effect until the approval of the 2027 annual financial statements, unless amended during the three-year term of validity.

No changes have been made to the Policy approved on April 29, 2025 at the Shareholders' Meeting called to approve the 2025 financial statements.

- **SECTION II:** this sets out the remuneration paid in 2025 to the named members of the Issuer's administrative, management and supervisory bodies. SECTION II is by law subject to an advisory vote at the Shareholders' Meeting called to approve the financial statements as of December 31, 2025.

In accordance with the regulations in effect at the relevant times, the Board first approved the Policy on June 11, 2015, and also approved an update on February 15, 2016. On March 14, 2019, the Board, at the Remuneration Committee's proposal, then approved a further update of the Policy, which was submitted pursuant to Article 123-ter of the CFA to the vote of the Shareholders' Meeting called to approve the financial statements for the year ended December 31, 2018. A further update of the Policy was approved by the Board on March 30, 2020, following a new proposal by the Committee subsequent to the entry into force of the new provisions introduced by Legislative Decree No. 49/2019 and the corresponding regulatory legislation applicable. The Policy was then subject to further approval by the Board of Directors on March 14,

2022, at the recommendation of the Remuneration Committee, and subsequently by the Shareholders' Meeting of April 26, 2022 called to approve the Financial Statements for the year ended December 31, 2021. Finally, the current Policy was approved on March 14, 2025 by the Company's Board of Directors and on April 29, 2025 by the Shareholders' Meeting.

SECTION I - REMUNERATION POLICY OF AEROPORTO DI BOLOGNA S.P.A.

1.1 Introduction

The Policy has been established in line with the Company's traditional governance model and the recommendations of the Code and seeks, like the remuneration policies defined in previous years, to pursue the Company's sustainable success, taking into account the need to have, retain and motivate people with the skills and professionalism necessary in the role they hold in the Company and in the group it heads ("the **Group**"), and to promote the establishment of fair remuneration for members of corporate bodies and Senior Executives.

The Policy pursues the following goals based on the framework and principles described below:

Purpose	Principles	Instruments
Value creation	Incentive plans to align the interests of management with the interests of the Company, shareholders and stakeholders in general, providing for the payment of a variable share of remuneration when pre-determined, measurable, sustainable but challenging short and medium/long-term economic targets are met.	Management By Objectives - "MBO" Medium/long-term incentive plans (" LTI ")

Sustainability	Incentive plans developed over a period of time consistent with the Company's risk profile and key stakeholders' expectations in order to generate sustainable value in the medium to long term	LTI
Attractiveness and Motivation	Remuneration Policy designed to attract, retain and motivate Key Personnel to achieve the Company's strategic objectives	MBO LTI Fixed/variable remuneration mix Post-employment benefits/indemnities
Performance Enhancement	Remuneration linked to the achievement of clear performance targets	MBO LTI Variable remuneration

The Policy is also strongly aligned with best remuneration practices for Key Personnel, such as:

- payment of the variable share of the remuneration upon achievement of predetermined, measurable, sustainable but challenging short and medium/long-term economic objectives
- variable component forming a significant share of total remuneration, adjusted according to the roles played by the beneficiaries in the Company's decision-making process
- the time horizon of medium/long-term incentive plans aligned with that of corporate planning
- quantitative and qualitative objectives (including sustainability-related objectives) for the short and medium to long term
- limits for the variable component of remuneration
- postponement of the payment of a significant share of the variable component (as part of the medium/long-term incentive plans) until after the financial year in which the corresponding conditions are met
- provision for allowances in the event of termination of employment, not exceeding 24 months' total annual remuneration (in addition to those provided for by law)

- fixed remuneration only for Non-Executive and Independent Directors
- fixed remuneration for members of the Board of Statutory Auditors.

The following table shows voting trends on the Remuneration Report over the past 5 years:

Date of Shareholders' Meeting	Those present voting for	Those present voting against	Those present who abstained	Those present who were non-voting
April 26, 2021	99.518094% 31,458,984 shares	0.481906% 152,337 shares	0% 0 shares	0% 0 shares
April 26, 2022	100.00000% 31,551,748 shares	0.00000% 0 shares	0% 0 shares	0% 0 shares
April 26, 2023	99.957944% 31,511,174 shares	0.042056% 13,258 shares	0% 0 shares	0% 0 shares
April 23, 2024	99.960236% 31,646,507 shares	0.039764% 12,589 shares	0% 0 shares	0% 0 shares
April 29, 2025	99.983158% 29,682,902 shares	0.016842% 5,000 shares	0% 0 shares	0% 0 shares

1.2 Parties involved in drafting and approving the Policy; names of independent experts involved in drafting the Policy

The Policy is adopted through a process that provides for the Board of Directors to establish it, on a proposal by the Remuneration Committee, and for the Shareholders' Meeting to subsequently give binding approval.

The Remuneration Committee has the duty of presenting to the Board proposals for the remuneration of Directors with delegated powers, monitoring the application of the decisions adopted by the Board, and assessing periodically the criteria adopted for the remuneration of Senior Executives (“**Senior Executives**”), overseeing their application and drawing up for the Board recommendations in general.

The Remuneration Committee, in addition, periodically assesses the adequacy, the overall consistency and the concrete application of the Policy, utilising the information provided by the Directors with delegated powers and reporting to shareholders upon the manner of exercising their

functions, through the Chairperson and/or a member appointed for this purpose at the annual Shareholders' Meeting approving the financial statements.

In preparing the first Policy, Aeroporto di Bologna was supported by the independent expert consultancy of the Hay Group, which prepared in July 2015, on appointment by the Issuer, research on the medium/long-term incentive plan thereafter adopted by the Company (containing also a comparative analysis of the remuneration of the Executive Directors with management powers at the main European airport companies listed in Italy and in Europe), in addition to a comparative analysis of the remuneration of the Non-Executive Chairpersons of the Board of Directors and of the members of the Internal Committees of the Board at Italian listed companies of a similar size to the Company.

The first version of the Policy was approved by the Board of Directors of the company at its meeting of June 11, 2015. An update of the Policy was made available by the Committee following alignment with the sector benchmark in 2018 by the independent expert Korn Ferry. This update was approved by the Board of Directors on March 14, 2019, and then at the Shareholders' Meeting on April 29, 2019. The current Policy was further updated in line with the provisions of Legislative Decree No. 49/2019 and the relative regulatory provisions and, on the proposal of the Remuneration Committee at its meeting of March 30, 2020, was approved by the Board of Directors on March 30, 2020, and then by the Shareholders' Meeting on April 30, 2020.

Following a proposal by the Committee, the Board then decided to amend the Policy approved in 2020 by the Shareholders' Meeting to adjust the range of the variable component/fixed component ratio of the remuneration of Executive Directors and Senior Executives. It sought to narrow it and bring it into line with the actual variable component awarded in recent financial years when applying the Policy. In 2021 the Board also took specific actions, on an extraordinary basis, to cope with the effects of the COVID-19 pandemic and to bring the remuneration of Key Personnel (and specifically the Chief Executive Officer) into line with the resulting changed scenario. Based on the experience in 2020 and 2021 of managing the effects of the health crisis on remuneration policy, the Board, at the Committee's suggestion, decided to adopt a more structured and organised process for waiving the Policy temporarily if exceptional circumstances arise, where this is necessary in the pursuit of the Company's long-term interests and for its sustainability, and/or to ensure the Company's ability to stay in the market. The procedures for using this new tool are outlined in point 1.3.1(vii) below.

The Policy described above, as revised and with additions, was approved by the Board of Directors on March 14, 2022, at the recommendation of the Remuneration Committee, and was approved by the Shareholders' Meeting called to approve the Financial Statements for the year ended December 31, 2021.

Finally, the Policy for the three-year period 2025-2027 described in Section I of this Report was approved on March 14, 2025 by the Board of Directors, assisted by the Remuneration Committee, and - in relation to the compensation package of the Senior Executive - with the specialised input of the independent expert Willis Tower Watson. It is generally consistent with that of the 2022–2024 cycle, except for (i) certain updates clarifying best practices regarding sustainability and innovation objectives in relation to the variable remuneration component and (ii) the flat-rating of the Board of Statutory Auditors' remuneration defined partly in application of the current rules on fair remuneration of the supervisory body, which also provides for an increase of between 20% and 40% in the Chairperson's remuneration compared to that of the other members of the Board of Statutory Auditors, in view of his/her role and commitment to the internal Board Committees.

For the operating mechanisms, activities and, where applicable, the composition of the Shareholders' Meeting, the Board of Directors and the Remuneration Committee in 2025, please refer to the 2025 Corporate Governance Report, published in the Investor Relations section of the Company's website (www.bologna-airport.it).

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1.3 Purpose, principles, and duration of the Policy; changes compared with previous remuneration policy.

1.3.1 Purposes and principles of the Policy

This Policy establishes the guidelines and principles for the definition of the remuneration of the key management personnel of the Company and the Group, drawn up to attract, maintain and motivate individuals with the professional qualities required to successfully manage the Company and the Group and to align their interests with the achievement of the key objective of the creation of value for shareholders over the medium/long term. The Policy also establishes guidelines and principles for the Board's proposal to the Shareholders' Meeting for an adequate remuneration of the members of the Board of Directors and the Board of Statutory Auditors.

In order to achieve the above objectives, and in view of the Group's size and organisational characteristics and the nature of the market in which it operates, the Company adopts a Policy based on the following principles when setting the remuneration of Relevant Persons (as defined below):

- (i). the remuneration of Executive Directors on the Board of Directors and the Senior Executives should include a fixed annual component and a variable component, linked to the achievement of specific performance targets, possibly also of a non-economic nature, while considering that:
- a) the fixed component and the variable component are appropriately balanced in view of the strategic objectives and the Issuer's risk management policy, taking account also of the segment in which it operates and the type of operations undertaken;
 - b) the fixed component should sufficiently remunerate the professional services of the Executive Directors and Senior Executives where the variable component is not paid when the performance targets indicated by the Board of Directors are not met;
 - c) both short-term objectives, in order to incentivise the achievement of the forecast annual results, in addition to medium/long-term objectives, in order to align the interests of the Executive Directors and Senior Executives with those of the shareholders, are introduced, while - on an annualised basis - a not insignificant portion of the variable component of remuneration should be paid on the basis of the achievement of these latter objectives;
 - d) the variable component of remuneration paid, overall and on an annualised basis, representing a not insignificant percentage of the gross fixed component. In particular, maximum limits for the variable components should be established - both for the variable component linked to the short-term objectives, and for that linked to the medium/long-term objectives - on an annualised basis, of between 30% and 50% of the gross fixed component for each of the two variable components;
 - e) the performance targets - or rather the financial results and any other objectives linked to the variable components (including the targets set for the share-based remuneration plans) - are predetermined, measurable and focused on the creation of value for shareholders over the medium-long-term. In terms of the economic-financial targets, the variable components are based on the operating EBITDA, operating EBT and ROCE, in addition to any additional operating-financial targets set out on the basis of the operating performances and company plans, taking account also of any contingencies, as per the financial statements of the base year/years approved; the other specific targets may include, among others, the airport service quality levels, the advancement of investment plans and traffic development targets. Furthermore, as regards the sustainability- and innovation-based targets, in the widest sense, the elements to which the variable components are linked are identified within the priority actions of the sustainability and innovation plans. More specifically, they are identified in milestones of the plans for energy transition and use of renewable sources, as well as those that promote energy efficiency and/or sustainable management of water resources and/or transition to a

- circular economy and/or air and soil protection and/or innovation and digitalisation of business processes and/or economic development and social inclusion;
- f) the medium/long-term objectives cover a time period generally matching the Group business plan and take into consideration the aggregates and/or averages of the results of the individual constituent periods, to incentivise the overall achievement of the targets, also through “rolling” mechanisms, i.e. taking into consideration recurring three-year cycles, with the assigning of a new plan cycle each year;
 - g) a portion of the variable component to be issued following the achievement of the short and medium/long-term objectives, equalling at least 30% of this variable component, may be settled through the assigning of shares or options (including of a virtual nature) as part of the share investment plans, with an annual maturation or vesting period in the former case and of at least three years in the latter;
 - h) the settlement of the variable component linked to the achievement of the medium/long-term period objectives is deferred from the point at which the conditions for its issue arise, considering however that the principles for the calculation of this portion established herein already imply the postponement of the settlement of the variable component from the years in which it matures and the need to align the time of payout with the duration of mandate of the beneficiary Directors;
 - i) the variable portion of remuneration linked to the achievement of the medium/long-term objectives is exclusively settled where at the issue date the working relationship of the Relevant Persons is still in place, except for specific exceptions in the case of the consensual resolution of such relationships, dismissal without just cause or with just cause, or in the case of succession;
 - j) where the Executive Directors on the Board of Directors are also Senior Executives, the overall remuneration for the positions held corresponds to the principles and the guidelines set out in the Policy;
 - k) contractual mechanisms should be put in place which permit the Company to request the repayment, in full or in part, of the variable component of the remuneration paid (or to withhold the amounts deferred), calculated on the basis of figures which subsequently are manifestly erroneous (clawback clauses);
- (ii). the remuneration of the Non-Executive Directors and of the Independent Directors and the remuneration of the members of the Board of Statutory Auditors, should not be linked to the achievement of the qualitative or quantitative objectives and should be appropriate

in view of the office and the role carried out within the Board and the Committees and of the Board of Statutory Auditors as set out under the Corporate Governance Code;

- (iii). subject to that established by law and the national collective bargaining contracts regarding the notice period (or the relative substitute indemnity), any indemnities for the advance conclusion of directorships or for their non-renewal, or any indemnities due to Senior Executives in the case of the resolution of working relations should not exceed two years gross annual salary, each calculated as the Gross Annual Remuneration at the date of resolution of employment, plus one-half of the last three-year period, as the annual variable bonus and long-term incentive (hereafter, collectively, “**Total Remuneration**”);
- (iv). any fees for the non-competition agreements should have quantitative limits corresponding to 100% of the Total Remuneration;
- (v). as part of the overall remuneration of the Relevant Persons, the reimbursement of expenses may be stipulated and fringe benefits assigned according to the company policy. The Relevant Persons may also be included among the beneficiaries of civil liability policies for Directors, Statutory Auditors and Senior Executives and medical policies, in addition to company policies for the reimbursement of legal expenses and administrative-monetary penalties, with charges borne by the Company;
- (vi). entirely discretionary bonuses may not be assigned to Relevant Persons, subject however to the possibility of assigning to such persons exceptionally one-off bonuses based on particularly significant strategic or operating corporate transactions or in the case of the achievement by the company of equity, economic and financial objectives considered as particularly significant by the Company, having received the positive opinion of the Remuneration Committee and provided that the policy set out in the relevant related party transactions regulation is executed;
- (vii). at the Committee’s recommendation, the Board may temporarily waive the Policy if exceptional circumstances arise where this is necessary in the pursuit of the Company's long-term interests and for its sustainability, and/or to ensure the Company's ability to stay in the market. Such waivers must be decided on by the Board following a proposal by the Committee, which is the body responsible for identifying the presence of such exceptional situations and formulating proposals for temporary waivers. Any waivers approved, which may concern one or more principles or elements of the Policy (including as reflected in agreements with Relevant Persons or in incentive plans already in place) must be disclosed in the subsequent Remuneration Report, which must state the reasons for the waiver. If necessary, these waivers may be approved provided that the procedure set out in the relevant Issuer's Regulation for related party transactions is adhered to. Specifically, the elements of the Policy which may be waived are the objectives or targets in the incentive

plans or the ratio between the variable component and the fixed component of remuneration. This may be done where external events cause situations that disrupt the plans approved by the Board of Directors, or make it impossible, even temporarily, to lay down multi-year plans (e.g. wars, pandemics, other events of an extraordinary nature), or make it necessary to increase the fixed component of remuneration for retention purposes.

1.3.2 Policy Recipients

The recipients of the Policy are (collectively, the "**Relevant Persons**"):

- (i). the Directors and, within the Board of Directors of the Company, the Executive Directors¹, the Non-Executive Directors² and the Independent Directors³;
- (ii). the Senior Executives (the "**Senior Executives**") are those Executives, as identified by the Board of Directors of the Company, with the power or the responsibility for the planning, management and control of the Issuer's operations or the power to adopt decisions which may impact the development or future prospects of the Company⁴;
- (iii). members of the Board of Statutory Auditors.

1.3.3 Establishment of the remuneration of the members of the Board of Directors

The remuneration of the Directors is established as follows:

- (i). on taking office or during the first appropriate meeting subsequent thereto, the Board of Directors, on the proposal of the Committee, shall establish the remuneration of Executive Directors, Senior Executives and any Independent Directors, in accordance with Article 2389, final paragraph of the Civil Code;

¹ This refers to Executive Directors as defined in Article 2 of the Corporate Governance Code.

² Directors other than Executive Directors.

³ Directors considered independent as per Article 147-ter of the CFA and Recommendation 2 of the Corporate Governance Code.

⁴ Definition contained in IAS 24.

- (ii). the remuneration of the new Executive Directors taking office in replacement of those departing or whose appointments lapse, or appointed to supplement the Board of Directors, is established by the Board, on the proposal of the Committee, during the first meeting attended by the new Directors or at the next appropriate meeting;
- (iii). the determination of the remuneration pursuant to points (i) and (ii) above shall be carried out in compliance with the Policy, without prejudice to the option for the Board of Directors to depart from the Policy in exceptional cases when specific needs arise that make it necessary to do so, as verified by the Committee, and provided that the procedure set out in the relevant regulation on related party transactions is adhered to;
- (iv). the calculation of the remuneration and the incentives according to the parameters indicated in the Policy, in addition to the setting of the objectives set out, shall be made by the Board of Directors on the proposal of the Committee, taking into consideration the role of the interested Relevant Persons, the average market remuneration, the specific incentive requirements and the Company performance. The Committee shall gather the necessary market data in terms of practices, policies and benchmarks, and shall, if it considers it necessary, refer to the Company's Human Resources Department and Legal and Corporate Affairs Department and, where appropriate, independent outside consultants;
- (v). the Board of Directors shall, from time to time, decide on any extraordinary bonuses and any waivers of the Policy on the basis of proposals by the Committee;
- (vi). the Board of Directors, and by extension the assigned Director, manages the incentive programmes and plans;
- (vii). the proposals of the Committee are supported by appropriate research work, also involving, where possible, members of the Board of Statutory Auditors;
- (viii). the Board of Directors and/or the Committee may utilise independent remuneration policy experts for the analysis regarding the calculation of the remuneration of Directors.

See SECTION II of this Remuneration Report for details of remuneration paid to Directors during the year ended December 31, 2025.

1.3.4 Calculation of the remuneration of Senior Executives

Compensation for Senior Executives will be established as follows:

- (i). the remuneration of the Senior Executives is established by the Board of Directors or by the assigned Chief Executive Officer, in accordance with the guidelines and principles set out in this Policy, subject to the option for the Board of Directors or the assigned Chief Executive Officer to exceptionally deviate from these criteria where such is a necessary condition to attract new talent to the company or where specific needs arise regarding the retention of particular personnel. In this case, the prior positive opinion of the Committee will be obtained and the procedure laid down in the relevant regulation for related party transactions will be executed;
- (ii). the calculation of the remuneration and the incentives according to the parameters set out in the Policy shall be undertaken by the Board of Directors or the assigned Chief Executive Officer, taking into consideration the role of the interested Relevant Persons, the average market remuneration, the specific incentivisation requirements and the Company performance;
- (iii). any bonuses for the Senior Executives as per the above shall be approved on a case by case basis by the Board of Directors, having consulted with the Remuneration Committee;
- (iv). the Board of Directors, and by extension the assigned Director, shall manage the incentive programmes and plans stipulating the Senior Executives as recipients;
- (v). the Board of Directors and/or the assigned Chief Executive Officer may utilise independent remuneration policy experts for the analysis regarding the calculation of the remuneration of Senior Executives.

See SECTION II of this Remuneration Report for details of remuneration paid to Senior Executives in the year ended December 31, 2025.

1.3.5 Establishment of the remuneration of the members of the Board of Statutory Auditors

The remuneration of the members of the Board of Statutory Auditors is within the scope of the Shareholders' Meeting, on the proposal of the Board of Directors according to the following principles:

- (i). remuneration should be fixed and pre-set, taking into account the current regulations and also: i) the categories of benefits provided for the execution of office; ii) the extent and complexity of the position in terms of the nature, size, complexity, sector, structure and characteristics of the company; iii) the adequacy of the amount in view of the professional role (Article 2233 of the Civil Code);
- (ii). the Chairperson's remuneration will be increased by between 20% and 40%, in view of their role and commitment to the internal Board committees.

The Board of Directors and/or the Remuneration Committee may utilise independent remuneration policy experts for the analysis regarding the calculation of the remuneration of Statutory Auditors.

See SECTION II of this Remuneration Report for details of compensation paid to members of the Board of Statutory Auditors in the year ended December 31, 2025.

1.3.6 Oversight role of the Remuneration Committee

The Remuneration Committee periodically assesses the adequacy, the overall consistency and the concrete application of the Policy, utilising the information provided by the Chief Executive Officers and reporting to shareholders on the manner of exercising its functions, attending through the Chairperson and/or a member appointed for this purpose at the annual Shareholders' Meeting approving the financial statements.

1.3.7 Policy Duration

The Policy is valid for three years from the approval date of the 2025 Annual Accounts, i.e. until the date of the Shareholders' Meeting called to approve the 2027 Annual Accounts.

1.3.8 Any changes to the Policy last submitted to the Shareholders' Meeting of the Company

Compared to the previous version, this **Policy** has undergone amendments only in terms of (i) certain clarifications of best practices regarding sustainability and innovation objectives in relation to the variable remuneration component and (ii) the flat-rating of the Board of Statutory

Auditors' remuneration defined partly in application of the current rules on fair remuneration of the supervisory body, which also provides for an increase of between 20% and 40% in the Chairperson's remuneration compared to that of the other members of the Board of Statutory Auditors, in view of his/her role and commitment to the internal Board Committees.

1.4 Variable component of remuneration; incentive plan features; performance targets; criteria used to evaluate achievement of performance targets; clawback.

The variable component of the remuneration of the Executive Directors and of the Senior Executives of the Company is paid on the achievement of set economic, financial and sustainability targets and/or individual objectives, through two incentive mechanisms, one of which short-term (annual) (MBO) and one of which medium/long-term (LTI). Maximum limits for the variable components should be established - both for the variable component linked to the short-term objectives, and for that linked to the medium/long-term objectives - must be included on an annualised basis, of between 30% and 50% of the gross fixed component for each of the two variable components.

1.4.1 MBO

The MBO is a short-term monetary incentive plan with annual assignment of targets.

In the absence of a Net Profit, there will be no basis for disbursing any Bonus.

The conditions under the previous two points apply unless business results (Net Profit and EBITDA) are negatively impacted by extraordinary contingencies or causes that are, in any event, external to airport operations (e.g. pandemics, terrorist or war events).

1.4.2 LTI Plans

The LTI Plans adopted by the Company are medium/long-term monetary incentive plans (rolling), normally with the annual assignment of three-year objectives.

With the adoption of the LTI Plans, the Company has set the prefixed objective of incentivising the Chief Executive Officer and General Manager to pursue the improved medium/long-term performance, particularly with regards to the economic-financial performance levels and equity growth related to infrastructural development, also pursuing with the most recent innovations in the Policy - targets relating to

sustainability and innovation plans, with a view to sustainable business success. It also aims to create the conditions for an improved convergence of management's interests with those of shareholders and to ensure greater alignment of the remuneration package with market practice.

In particular, the LTI Plans involve the assigning of the right to receive an annual monetary bonus, established by the Board of Directors, against the achievement of specific and pre-set performance targets measured at the end of the cycle. Its issue is also subject to the continuation of employment with the Company over the three-year baseline period and until the effective issue of the bonus, except in certain situations such as dismissal without just cause or resignation for just cause, or in the case of the mutual conclusion of the relationship. The right to the bonus is not in any case transferrable, except in the case of *mortis causa*.

For each of the targets of the long-term plan, minimum and maximum result levels may be established and, on the achievement of the minimum results, 50% of the matured bonus shall be paid out. On achieving or exceeding the maximum result, 100% of the matured assigned bonus shall be paid out, while in the case of the achievement of a set interim result, the matured bonus shall be proportionally calculated on the basis of the minimum and maximum levels.

The bonus payable to the beneficiary shall be paid within 90 days following the approval of the Company's financial statements for the last year of the LTI Plan.

The Regulation of the LTI Plans provide for the possibility of modifying the mechanism of the LTI Plan following any corporate transactions resolved by the Company, as well as legislative or regulatory changes or other events likely to affect the performance targets, the bonus or the Plan; in such cases, the Board of Directors, after consulting the Remuneration Committee, has the right to make, at its discretion, all the amendments and additions deemed necessary and/or appropriate to the Regulations of the current LTI Plans and to the related documents, in order to keep the essential substantial and economic contents of the Plan as unchanged as possible, in compliance with the objectives and purposes pursued and the economic and financial rights recognised by the same, as well as with the legislation in force.

The LTI Plan Regulation establishes that where, subsequent to the issue of the bonus, it emerges that the objective level resulting in the assignment of the bonus was calculated on manifestly erroneous or false figures and that the differences between the figures utilised and the adjusted figures were such to have caused, if known in advance, the accrual of a lesser bonus than that effectively issued, the Board of Directors has the option to request the beneficiary (with the consequent obligation on the part of the same) to return that previously issued erroneously (clawback).

The terms and conditions of the annual MBO and of the current multi-year LTI Plans comply with principles and guidelines of the Policy.

1.5 Insurance coverage

All members of the Board of Directors benefit from civil liability insurance coverage regarding their role, in addition to the reimbursement of any legal expenses and administrative-monetary penalties sustained or issued on the basis of the role held, with charges borne by the Company, except in the case of malicious or negligent conduct. The Chief Executive Officer and the General Manager have a medical policy for an annual check-up, with costs borne by the Company.

1.6 Benefits in the case of an early resolution of contract

Indemnities are payable to the Chief Executive Officer and the General Manager in the event of termination of employment, in accordance with the terms and conditions set out in Article 2.2 of this Report.

1.7 Elements of the Policy that may be waived in the event of exceptional circumstances

See point 1.3.1 (vii) above for the elements of the Policy that may be waived in the event of exceptional circumstances.

SECTION II - REMUNERATION OF THE MEMBERS OF THE BOARD OF DIRECTORS, SENIOR EXECUTIVES AND BOARD OF STATUTORY AUDITORS

The remuneration received during the year to December 31, 2025 by the members of the Board of Directors of Aeroporto di Bologna, the Senior Executives and the Board of Statutory Auditors is presented below. The company Aeroporto di Bologna has identified one Senior Executive in the person of the General Manager of the Company, who is also the Chief Executive Officer.

PART ONE - COMPONENTS OF THE REMUNERATION OF DIRECTORS, SENIOR EXECUTIVES AND THE BOARD OF STATUTORY AUDITORS

2.1 Composition of the remuneration of Directors and Senior Executives

The remuneration of the Directors of Aeroporto di Bologna and of the Senior Executives in the year to December 31, 2025 comprised the following items:

OFFICE	FIXED	VARIABLE		BENEFITS	BENEFITS IN THE CASE OF AN EARLY RESOLUTION OF CONTRACT
		B ¹	M/L ²		
Executive Directors	√	√	√	√	√
Non-Executive Directors	√				
Independent Directors	√				
Senior Executives	√	√	√	√	√

¹ Variable component linked to the achievement of the short-term targets

² Variable component linked to the achievement of the medium/long-term targets

The individual remuneration components are assigned to the various categories of Directors of Aeroporto di Bologna identified above and to the Senior Executives in accordance with the Policy.

For FY 2025, the Directors appointed on April 26, 2022 and in office until the Shareholders' Meeting of April 29, 2025 (date of approval of the 2024 financial statements) and the new Directors appointed at the latter Shareholders' Meeting, at which the Board of Directors was renewed, were granted the following remuneration for their office by their respective Shareholders' Meetings of appointment, paid in 2025 in proportion to the annual period of office:

- a) to the Directors in office at the Shareholders' Meeting of April 29, 2025, gross annual remuneration for each Board member pursuant to Article 2389, paragraph 1, of the Civil Code, of Euro 18,000, plus reimbursement of out-of-pocket expenses incurred in the performance of their duties, where duly documented in line with company practice;
- b) to the new Directors, gross annual remuneration for each Board member pursuant to Article 2389, paragraph 1, of the Civil Code, of Euro 20,000, plus reimbursement of out-of-pocket expenses incurred in the performance of their duties, where duly documented in line with company practice.

As regards the remuneration for Executive Directors, pursuant to Article 2389, paragraph 3, first part, of the Civil Code, the following should be noted:

- o enacting the resolutions of the administrative body adopted during the Board mandate ending April 29, 2025:
 - from January 1, 2025 to April 29, 2025, the Chairperson of the Board of Directors received additional remuneration, beyond that established at the Shareholders' Meeting, for the office of Chairperson with certain delegated powers and functions of legal and institutional representation, amounting to Euro 80,000;
 - from January 1, 2025 to April 29, 2025, the Directors responsible for certain functions within the Internal Board Committees received additional remuneration, beyond that established at the Shareholders' Meeting, amounting, respectively, to: Euro 10,000 for the

Chairpersons of the Internal Board Committee and Euro 500 as attendance fee - the latter also paid to the other members of the Internal Board Committees - for each attendance at the meetings of those Committees.

All of the above remuneration was calculated and due in proportion to the annual period in office. Attendance fees were calculated and accrued in relation to actual attendance (in-person or remotely) at internal Board committee meetings.

- enacting the resolutions of the administrative body adopted during the Board mandate ending April 29, 2025, and specifically at the meeting of December 15, 2025:
- from April 29, 2025 to December 31, 2025, the Chairperson of the Board of Directors was entitled to additional remuneration, beyond that established at the Shareholders' Meeting, for the office of Chairperson with certain delegated powers and functions of institutional representation, amounting to Euro 110,000;
- since May 13, 2025 (the date on which the governing body adopted the resolution appointing the new Internal Board Committees), the Directors responsible for certain perform functions within the Internal Board Committees have been entitled to additional remuneration beyond that established at the Shareholders' Meeting, amounting, respectively, to: (i) Euro 16,000 for the Chairpersons of the Internal Board Committees (b) Euro 9,000 for the members of the Internal Board Committees.

All of the above remuneration was calculated and due in proportion to the annual period in office. Attendance fees were calculated and accrued in relation to actual attendance (in-person or remotely) at internal Board committee meetings.

With reference to the 2025 financial year, the only Executive Director and Senior Executive whose remuneration includes a fixed and variable component is Nazareno Ventola, the Chief Executive Officer and General Manager. The variable component linked to short-term objectives and medium/long-term objectives, allocated to Chief Executive Officer and General Manager Nazareno Ventola through the MBO and LTI Plans respectively, corresponds to a maximum opportunity of 30% of the gross fixed component for each of the two variable components. With the exception of the provision - for the short-term (annual) variable component only - of overperformance defined for certain specific, particularly significant targets which, in any case, even if reached at "maximum terms," does not exceed the 50% value defined in the Policy as a reference ceiling.

Specifically, the variable components and the performance targets of the remuneration policy were applied as indicated below and achieved as follows, with indication also of the objectives reached against those assigned to the General Manager and Chief Executive Officer, as Senior Executive:

MBO 2025

The finalisation activities for the MBO 2025, carried out by the Remuneration Committee in February 2026, verified the achievement of all the targets assigned to the Chief Executive Officer and Senior Executive. Specifically, the economic and financial targets for the year assigned with reference to non-aviation expenses, EBITDA margin and liquidity were fully achieved, and the three targets relating to the progress of the infrastructure development plan, the two ESG targets and two relating to innovation were also fully achieved. The additional target related to airport service quality was also achieved in relation to overall satisfaction according to the metrics of the international ASQ model for the year 2025. The scale of the results relating to the economic-financial targets and those in the area of quality of airport services, moreover, also resulted in overperformance such that the expected and specific respective multipliers were applied for an overall +112.97% of the final value of the short-term target framework (MBO 2025 framework).

LTI Plan - Ninth Cycle (2023-2025)

The LTI Ninth Cycle (2023-2025) finalisation activities carried out by the Remuneration Committee in February 2026 verified that 55% of the targets assigned to the Chief Executive Officer and Senior Executive were achieved. This plan included a cumulative profitability target (management EBITDA), a financial target linked to ROCE, three targets linked to implementing the airport investment plan, two targets linked to the progress of the Sustainability Plan, and one target linked to the progress of the Innovation Plan. Specifically, the economic-financial targets were fully met, those relating to sustainability and innovation targets and milestones only partially, while the goals relating to the three infrastructure progress milestones were not met.

The maximum opportunity for beneficiaries of the three-year incentive plan "Ninth Cycle 2023-2025" is 30% of the reference GAR.

As was previously resolved and also based on the Remuneration Report for 2023 - and specifically on the exceptional two-year ILT Seventh cycle (2022-2023) - the Remuneration Committee also noted and assessed as achieved a target related to the progress of the Innovation Plan.

This target was part of the aforementioned cycle and was considered not achieved by H1 2023, as the target required, as it depended on European regulations that had long since changed in terms of substance and fulfilment terms. In 2025, and in full implementation of the reference provisions, the target was achieved. It was therefore calculated as part of the results for the reporting year (2025), resulting in an increase in the variable portion to be paid to the Senior Executive in the percentage already defined at the time of the assignment, equal to 10% of 30% of the value of the reference GAR.

As such, all previous plans terminated in years prior to 2025 were comprehensively and fully closed.

To monitor the trends of the additional annual rolling LTI Plans already assigned to the Senior Executive, also in order to duly estimate the variable remuneration due for the reference and accrual years, the Remuneration Committee, in February 2026 also, as usual, developed some assumptions and estimates about the ongoing LTI Plans below, finally proceeding with the timely assignment of the new three-year plan (2026-2028).

LTI Plan - Tenth Cycle (2024-2026)

The Tenth LTI Plan - "2024-2026 Long-Term Incentive Plan (LTI)", approved for the three-year period 2024-2026 by the Board of Directors of the Company on March 14, 2024 on the proposal of the Remuneration Committee. This plan includes a cumulative profitability target (management EBITDA), a financial target linked to ROCE, three targets linked to implementing the airport investment plan, one target linked to the progress of the Sustainability Plan, and one target linked to the progress of the Innovation Plan.

The maximum opportunity for beneficiaries of the three-year incentive plan "Tenth Cycle 2024-2026" is 30% of the reference GAR.

LTI Plan - Eleventh Cycle (2025-2027)

The Eleventh LTI Plan - "2025-2027 Long-Term Incentive Plan (LTI)", approved for the three-year period 2025-2027 by the Board of Directors of the Company on March 14, 2025 on the proposal of the Remuneration Committee. This plan includes a target for cumulative profitability (management EBITDA), a financial target with reference to the ROCE parameter, a sustainability target - which relates specifically to a CO₂ emissions reduction target - and, finally, three targets related to the implementation of the airport investment plan.

The maximum opportunity for beneficiaries of the three-year incentive plan "Eleventh Cycle 2025-2027" is 35% of the reference GAR.

The benefits granted to the Senior Executive - also for 2025 - consisted of the use of a car (medium-term rental), company phone and other technological devices.

For further details on the components of the remuneration devolving and/or paid to the individual Directors of Aeroporto di Bologna and the Senior Executives, reference should be made to the tables presented in the Second Part of this Section.

2.2 Indemnities in the case of early resolution of employment or work

In addition to that established by law and collective bargaining contracts within the notice period (or the relative substitute indemnity), the following indemnities are provided for Executive Directors and the Chairperson of the Board of Directors of Aeroporto di Bologna in the case of the early resolution of employment. As the company is considered “of smaller size” as per Article 3, paragraph 1, letter f of Consob Regulation No. 17221 of March 12, 2010, the information on indemnities is provided only for the above-stated two categories:

(a) to the sole Chief Executive Officer and General Manager Nazareno Ventola an indemnity arises in the case of the early resolution of employment as General Manager and is equal to two years gross annual salary, each calculated as the Gross Annual Remuneration at the date of resolution of employment, plus one-half of the last three-year period as the annual variable bonus and long-term incentive. The awarding of the indemnity is not linked to performance parameters. The right to the indemnity matures where employment is resolved by the Company - also as part of a collective dismissal - for objective reasons, or technical, organisational and productive reasons, including restructurings, reorganisations, reconversions, also in the case of crisis or admission to examinership proceedings, the discontinuation of the role of General Manager or for reasons or fault owing to the Executive not qualifying as a just cause for the resolution of employment with immediate effect, and independently of verification of whether such resolution is justified or not.

(b) the effects of the resolution of employment on the rights devolving under the LTI Plan are indicated at Paragraph 1.5 (b) above;

(c) no agreements have been put in place regarding the maintenance or assignment of non-monetary benefits to those concluding office or the signing of consultancy contracts for the period subsequent to the conclusion of employment;

(d) the sole Chief Executive Officer and General Manager Nazareno Ventola has signed a non-competition agreement with the Company which stipulates the awarding of remuneration;

(e) no Director or Senior Executive with the right to indemnity for the conclusion of employment left office in 2025.

2.3 Exceptions to the Policy

In 2025 there were no exceptions to the Policy.

2.4 Adjustment mechanisms for the variable remuneration component

No *ex post* correction mechanisms for the variable component were applied.

2.5 Components of the remuneration of the members of the Board of Statutory Auditors

The remuneration of the members of the Aeroporto di Bologna Board of Statutory Auditors at December 31, 2025, is composed as follows, distinguishing between the structure and extent of the remuneration of the members of the Board at April 29, 2025 and those in office following the Shareholders' Meeting resolutions of April 29, 2025, i.e. until December 31, 2025.

Remuneration of members of the Aeroporto di Bologna Board of Statutory Auditors from January 1, 2025 to April 29, 2025.

OFFICE	FIXED	VARIABLE
Members of the Board of Statutory Auditors	√	√

The Shareholders' Meeting of April 26, 2022, upon the appointment of the Board of Statutory Auditors that left office on the date of the Meeting of April 29, 2025, and based on the Guidelines approved by the Board of Directors on February 21, 2019 on this matter, resolved to award the following fees to the Statutory Auditors, in addition to the reimbursement of documented travel and accommodation expenses incurred in carrying out their duties:

1. Euro 12,000.00 for the periodic meetings for the activities carried out as per Article 2403, paragraph 1 and Article 2404 of the Civil Code. In the case of appointment or replacement during the year, the fee is proportional to the effective period in office;
2. Euro 20,000.00 for the preparation of the report on the financial statements for the previous year as per Article 2429 of the Civil Code, recognising to the Chairperson of the Board of Statutory Auditors a 40% additional amount;
3. Euro 5,000.00 for specific services other than those indicated at points 1 and 2 above, where the Board of Statutory Auditors is called, on the basis of statutory provisions, to issue assessments, opinions or reports. This fee accrues, in any case, on the signing of the reports accompanying the financial statements or the extraordinary financial statements, without any requirements in terms of timings to be respected;
4. Euro 500.00 for attending each meeting of the Board of Directors, the Shareholders' Meeting, the Committee meetings and each Board of Statutory Auditors meeting, other than the periodic meetings at point 1.

The fee for attending the above meetings is a flat fee, in line with that currently established for the Board of Directors for the meetings of the Internal Committees. This remuneration matures also in the case of audio, video and teleconference meetings. In view of the additional amounts mentioned above an indemnity shall no longer be paid for travel times, as such are considered absorbed into the remuneration at points 1, 2 and 4. The above remuneration shall also be considered inclusive of "reimbursement for general research expenses and for indemnities incurred to travel outside the Municipality where the workplace of the Statutory Auditor is located" and remuneration for any opinion on the motion of the Board of Directors fixing the remuneration of the Senior Executives, as per Article 2389, paragraph 3 of the Civil Code, in addition to any opinions on the Board of Directors motion concerning the co-option of Directors; all remuneration shall be settled on a quarterly basis.

Remuneration of members of the Aeroporto di Bologna Board of Statutory Auditors from April 29, 2025 to December 31, 2025.

OFFICE	FIXED	VARIABLE
Members of the Board of Statutory Auditors	√	

Upon the appointment of the new control body and based on the Guidelines approved by the administrative body, based on the Remuneration Committee proposal formulated at the Board meeting of March 14, 2025, the Shareholders' Meeting of April 29, 2025 resolved to award the Statutory Auditors, in lump-sum and all-inclusive terms for all the activities provided for under current legislation and the Corporate Governance Code (with which the Issuer complies), in addition to the reimbursement of travel and subsistence expenses incurred in the performance of their duties, where duly documented as per company practice, and the recognition of the insurance coverage provided by the AdB S.p.A. remuneration policy from time to time in force, the following remuneration:

1. Euro 45,000.00 as gross annual remuneration for each Statutory Auditor;
2. Euro 58,500.00 as gross annual remuneration for the Chairperson of the Board of Statutory Auditors

All such remuneration shall be settled on a quarterly basis.

2.6 Table comparing the last five fiscal years' annual change in remuneration, company performance and average employee remuneration in 2025 (in Euro)

Remuneration of each of the persons for whom the information in this section of the Report is provided by name	2021	Cge. % 21/20 +/-	2022	Cge. % 22/21 +/-	2023	Cge. % 23/22 +/-	2024	Cge. % 24/23 +/-	2025	Cge. % 25/24 +/-
Postacchini Enrico	102,500	8.2%	106,201	3.6%	108,000	1.7%	108,000	0.0%	131,386	21.7%
Nazareno Ventola	395,535	26.9%	433,539	9.6%	463,148	6.8%	562,707	21.5%	549,192	-2.4%
Grandi Giada	15,000	25.0%	19,201	28.0%	20,500	6.8%	21,500	4.9%	32,738	52.3%
Veronesi Valerio	12,000	20.0%	15,951	32.9%	18,000	12.8%	18,000	0.0%	19,346	7.5%
Bugno Claudia							14,966	n/a	38,815	159.4%
Pascotto Laura	18,000	14.3%	28,571	58.7%	32,000	12.0%	34,000	6.3%	10,654	-68.7%
Leti Elena			14,314	n/a	20,800	45.3%	23,897	14.9%	10,940	-54.2%
Bonfiglioli Sonia			20,385	n/a	30,500	49.6%	5,462	-82.1%		n/a
Cavallaro Giovanni	12,500	323.6%	17,701	41.6%	20,000	13.0%	31,214	56.1%	10,154	-67.5%
Montrella Alessio			12,264	n/a	18,000	46.8%	19,000	5.6%	6,385	-66.4%
Biccari Monica									29,283	n/a
Bove Anna Rita									14,007	n/a
Francesco Minnetti									14,058	n/a
Carlo Schiavone									14,014	n/a
Troncone Marco	15,250	24.5%	5,937	-61.1%		n/a		n/a		n/a
Giannini Silvia	26,000	9.5%	9,124	-64.9%		n/a		n/a		n/a
Sidoli Eugenio	24,750	12.5%	8,374	-66.2%		n/a		n/a		n/a
Cotroneo Rosalba			21,176	n/a	48,500	129.0%	62,000	27.8%	35,923	-42.1%
Aielli Francesca			18,676	n/a	39,000	108.8%	49,500	26.9%	27,923	-43.6%
Bonura Alessandro	39,520	-0.7%	40,572	2.7%	40,923	0.9%	50,440	23.3%	28,331	-43.8%
Andrea Alessandri									39,947	n/a
Annalisa Ghelfi									29,700	n/a
Olivo Vittorio Calselli									31,772	n/a
Voci Pietro	51,000	-2.9%	36,824	-27.8%		n/a		n/a		n/a
Gardin Samantha	39,000	-2.7%	26,337	-32.5%		n/a		n/a		n/a
	2021	Cge. % 21/20	2022	Cge. % 22/21	2023	Cge. % 23/22	2024	Cge. % 24/23	2025	Cge. % 25/24
Average remuneration AdB employees	40,494	3.1%	41,322	2.0%	36,120	-12.6%	36,375	0.7%	39,810	9.44%
Group Results	2021	Cge. % 21/20	2022	Cge. % 22/21	2023	Cge. % 23/22	2024	Cge. % 24/23	2025	Cge. % 25/24
Passenger Traffic	4,103,816	63.7%	8,496,000	107.0%	9,970,284	17.4%	10,775,972	8.1%	11,138,013	3.4%
Consolidated Operating EBITDA (€ 000)	3,145	n/d	32,897	n/d	42,556	29.4%	53,197	25.0%	51,579	-3.0%
Consolidated Net Profit (€ 000)	-6,717	n/d	31,109	n/d	16,706	-46.3%	24,437	46.3%	24,842	+1.7%

**HOLDINGS IN THE COMPANY OR IN SUBSIDIARIES OF MEMBERS OF THE ADMINISTRATION AND CONTROL BOARDS,
THE GENERAL MANAGERS, IN ADDITION TO CLOSE FAMILY MEMBERS**

Surname	Name	Office	Title of holding	Company	Number of shares held at the end of the previous year	Number of shares purchased	Number of shares sold	Number of shares held at the end of the year
VENTOLA	NAZARENO	Executive Director & General Manager ¹	owner	AdB	4,000	0	0	4,000

(1) Sole Senior Executive.

PART II: BREAKDOWN OF REMUNERATION RECEIVED BY MEMBERS OF THE MANAGEMENT, ADMINISTRATION AND CONTROL BOARDS OF AEROPORTO GUGLIELMO MARCONI DI BOLOGNA S.P.A. (THE “COMPANY”) AND BY THE SENIOR EXECUTIVES IN 2025

Table 1: Breakdown of remuneration received by members of the management, administration and control boards and by the Senior Executives in 2025 (in Euro)

(A)	(B)	(C)	(D)	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)	(9)
NAME	OFFICE	PERIOD OF OFFICE	CONCL. OF OFFICE	FIXED REMUN.	REMUN. FOR COMMITTEE PARTICIPATION	NON-EQUITY VARIABLE REMUNERATION		NON-MONETARY BENEFITS	OTHER REMUNERATION	FAIR VALUE OF EQUITY REMUNERATION	TOTAL	PROPORTION OF FIXED AND VARIABLE REMUNERATION ¹	REMUNERATION AT END OF OFFICE OR TERMINATION OF EMPLOYMENT ²
						BONUSES AND OTHER INCENTIVES ³	PROFIT SHARING						

DIRECTORS

ENRICO POSTACCHINI	Chairperson	From 01.01.25 to 31.12.2025	Apr. 2027 Accounts										
Remuneration from company preparing the financial statements				119,938.37 ⁴	NA	0	NA	NA	NA	NA	119,938.37	100% / 0%	NA
Remuneration from subsidiaries and associates				11,447.51 ⁵	NA	0	NA	NA	NA	NA	11,447.51	100% / 0%	NA
Total				131,385.88		0					131,385.88		

NAZARENO VENTOLA	Chief Exec. Proxy holder	From 01.01.25 to 31.12.2025	Apr. 2027 Accounts										
Remuneration from company preparing the financial statements				346,423.00 ⁶	NA	184,959.00 ⁷	NA	17,810.00	0	NA	549,192.00	66% / 34%	NA
Remuneration from subsidiaries and associates				0	NA	0	NA	0	NA	NA	0		NA
Total				346,423.00		184,959.00		17,810.00	0		549,192.00		

- (1) The column "Proportion of fixed and variable remuneration" shows in the form A%/B% the percentages of: (a) the sum of fixed remuneration, deriving from the sum of items (1), (2), (4) and (5), in relation to total remuneration and (b) the sum of variable remuneration, deriving from the sum of items (3) and (6), in relation to total remuneration.
- (2) The column "Remuneration at end of office or termination of employment" shows the remuneration accrued, even if not yet paid, in favour of Directors for termination of office during the financial year under review, with reference to the year in which the actual termination took place. The estimated value of any non-monetary benefits, consultancy contracts and non-competition commitments is also indicated. The amount of compensation for non-competition commitments shall be reported only once at the time of termination of office, specifying in the first part of the second section of the report the duration of the non-competition commitment and the date of actual payment.
- (3) It has been clarified that the amount is reported on an accrual basis even if the financial statements have not yet been approved.
- (4) Remuneration for the office of Chairperson Euro 100,592.21, in addition to emoluments approved by the Shareholders' Meeting Euro 19,346.16, not yet paid.
- (5) Remuneration for the office of Chairperson of Fast Freight Marconi S.p.A. Euro 11,447.51, not yet paid.
- (6) Employee fixed remuneration. The amount of remuneration stipulated by the Employment Contract is inclusive of the fee for all activities carried out as Chief Executive Officer and however for any and all corporate offices to be undertaken for the Company and/or subsidiaries and/or associates.
- (7) Reflects, in addition to the MBO 2025 accrued, the bonus accrued under the 9th Cycle of the 2023-2025 Long-Term Incentive Plan and the bonus accrued under the previous Incentive Plan related to the **Seventh** Cycle, all to be paid in 2026.

(A)	(B)	(C)	(D)	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)	(9)
NAME	OFFICE	PERIOD OF OFFICE	CONCL. OF OFFICE	FIXED REMUN.	REMUN. FOR COMMITTEE PARTICIPATION	NON-EQUITY VARIABLE REMUNERATION		NON-MONETARY BENEFITS	OTHER REMUNERATION	FAIR VALUE OF EQUITY REMUNERATION	TOTAL	PROPORTION OF FIXED AND VARIABLE REMUNERATION ¹	REMUNERATION AT END OF OFFICE OR TERMINATION OF EMPLOYMENT ²
						BONUSES AND OTHER INCENTIVES ³	PROFIT SHARING						

GIADA GRANDI	Chief Exec.	From 01.01.25 to 31.12.2025	Apr. 2027 Accounts										
Remuneration from company preparing the financial statements				19,346.16 ⁸	13,391.78 ⁹	NA	NA	NA	NA	NA	32,737.94	100% / 0%	NA
Remuneration from subsidiaries and associates				0	0	NA	NA	NA	NA	NA	0		NA
Total				19,346.16	13,391.78						32,737.94		

VALERIO VERONESI	Chief Exec.	From 01.01.25 to 31.12.2025	Apr. 2027 Accounts										
Remuneration from company preparing the financial statements				19,346.16 ¹⁰		NA	NA	NA	NA	NA	19,346.16	100% / 0%	NA
Remuneration from subsidiaries and associates				0	0	NA	NA	NA	NA	NA	0		NA
Total				19,346.16	0.00						19,346.16		

CLAUDIA BUGNO	Chief Exec.	From 01.01.25 to 31.12.2025	Apr. 2027 Accounts										
Remuneration from company preparing the financial statements				20,140.51 ¹¹	18,674.80 ¹²	NA	NA	NA	NA	NA	38,815.31	100% / 0%	NA
Remuneration from subsidiaries and associates				0	0	NA	NA	NA	NA	NA	0		NA
Total				2,868.00	18,674.80						38,815.31		

- (1) The column "Proportion of fixed and variable remuneration" shows in the form A%/B% the percentages of: (a) the sum of fixed remuneration, deriving from the sum of items (1), (2), (4) and (5), in relation to total remuneration and (b) the sum of variable remuneration, deriving from the sum of items (3) and (6), in relation to total remuneration.
- (2) The column "Remuneration at end of office or termination of employment" shows the remuneration accrued, even if not yet paid, in favour of Directors for termination of office during the financial year under review, with reference to the year in which the actual termination took place. The estimated value of any non-monetary benefits, consultancy contracts and non-competition commitments is also indicated. The amount of compensation for non-competition commitments shall be reported only once at the time of termination of office, specifying in the first part of the second section of the report the duration of the non-competition commitment and the date of actual payment.
- (3) It has been clarified that the amount is reported on an accrual basis even if the financial statements have not yet been approved.
- (8) Remuneration approved by the Shareholders' Meeting, not yet paid, reversed to the employer.
- (9) Remuneration for attendance of the Remuneration Committee, Euro 1,000.00. Fixed remuneration as member of the Remuneration Committee, Euro 5,695.89. Fixed remuneration as member of the Control, Risks and Sustainability Committee, Euro 5,695.89, Remuneration for attendance of the Quality and Customer Experience Committee, Euro 1,000.00, not yet paid, reversed to the employer.
- (10) Remuneration approved by the Shareholders' Meeting, not yet paid.
- (11) Remuneration approved by the Shareholders' Meeting, not yet paid.
- (12) Fixed remuneration as member of the Control, Risks and Sustainability Committee, Euro 5,923.73. Fixed remuneration as Chairperson of the Remuneration Committee, Euro 10,531.07. Remuneration for attendance of the Investment Committee, Euro 0. Remuneration for attendance of the Quality and Customer Experience Committee, Euro 520.00 in addition to fixed remuneration as Chairperson of the same Committee, Euro 1,700, not yet paid.

(A)	(B)	(C)	(D)	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)	(9)
NAME	OFFICE	PERIOD OF OFFICE	CONCL. OF OFFICE	FIXED REMUN.	REMUN. FOR COMMITTEE PARTICIPATION	NON-EQUITY VARIABLE REMUNERATION		NON-MONETARY BENEFITS	OTHER REMUNERATION	FAIR VALUE OF EQUITY REMUNERATION	TOTAL	PROPORTION OF FIXED AND VARIABLE REMUNERATION ¹	REMUNERATION AT END OF OFFICE OR TERMINATION OF EMPLOYMENT ²
						BONUSES AND OTHER INCENTIVES ³	PROFIT SHARING						

LAURA PASCOTTO	Chief Exec.	From 01.01.25 to 29.04.2025	Apr. 2024 Accounts										
Remuneration from company preparing the financial statements				5,884.62 ¹³	4,769.23 ¹⁴	NA	NA	NA	NA	NA	10,653.85	100% / 0%	NA
Remuneration from subsidiaries and associates				0	0	NA	NA	NA	NA	NA	0		NA
Total				5,884.62	4,769.23						10,653.85		

ELENA LETI	Chief Exec.	From 01.01.25 to 29.04.2025	Apr. 2024 Accounts										
Remuneration from company preparing the financial statements				6,120.00 ¹⁵	4,820.00 ¹⁶	NA	NA	NA	NA	NA	10,940.00	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	NA	0		NA
Total				6,120.00	4,820.00						10,940.00		

GIOVANNI CAVALLARO	Chief Exec.	From 01.01.25 to 29.04.2025	Apr. 2024 Accounts										
Remuneration from company preparing the financial statements				5,884.62 ¹⁷	4,269.23 ¹⁸	NA	NA	NA	NA	NA	10,153.85	100% / 0%	NA
Remuneration from subsidiaries and associates				0	0	NA	NA	NA	NA	NA	0		NA
Total				5,884.62	4,269.23						10,153.85		

(1) The column "Proportion of fixed and variable remuneration" shows in the form A%/B% the percentages of: (a) the sum of fixed remuneration, deriving from the sum of items (1), (2), (4) and (5), in relation to total remuneration and (b) the sum of variable remuneration, deriving from the sum of items (3) and (6), in relation to total remuneration.

(2) The column "Remuneration at end of office or termination of employment" shows the remuneration accrued, even if not yet paid, in favour of Directors for termination of office during the financial year under review, with reference to the year in which the actual termination took place. The estimated value of any non-monetary benefits, consultancy contracts and non-competition commitments is also indicated. The amount of compensation for non-competition commitments shall be reported only once at the time of termination of office, specifying in the first part of the second section of the report the duration of the non-competition commitment and the date of actual payment.

(3) It has been clarified that the amount is reported on an accrual basis even if the financial statements have not yet been approved.

(13) Remuneration approved by the Shareholders' Meeting, not yet paid, reversed to the employer.

(14) Remuneration for attendance of the Control, Risks and Sustainability Committee, Euro 1,500, in addition to the fixed remuneration as Chairperson of the same Committee, Euro 3,269.23. Remuneration for attendance of the Remuneration Committee, Euro 0, not yet paid, reversed to the employer.

(15) Remuneration approved by the Shareholders' Meeting, not yet paid.

(16) Remuneration for attendance of the Control, Risks and Sustainability Committee, Euro 1,560, not paid. Remuneration for attendance of the Investment Committee, Euro 520, in addition to the fixed remuneration as Chairperson of the same Committee, Euro 1,700. Remuneration for attendance of the Quality and Customer Experience Committee, Euro 1,040.00, not yet paid.

(17) Remuneration approved by the Shareholders' Meeting, not yet paid, reversed to the employer.

(18) Remuneration for attendance of the Control, Risks and Sustainability Committee Euro 0.00, Remuneration for attendance of the Remuneration Committee Euro 1,000, in addition to the fixed remuneration as Chairperson of the Remuneration Committee, Euro 3,269.23, not yet paid, returned to the employer.

(A)	(B)	(C)	(D)	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)	(9)
NAME	OFFICE	PERIOD OF OFFICE	CONCL. OF OFFICE	FIXED REMUN.	REMUN. FOR COMMITTEE PARTICIPATION	NON-EQUITY VARIABLE REMUNERATION		NON-MONETARY BENEFITS	OTHER REMUNERATION	FAIR VALUE OF EQUITY REMUNERATION	TOTAL	PROPORTION OF FIXED AND VARIABLE REMUNERATION ¹	REMUNERATION AT END OF OFFICE OR TERMINATION OF EMPLOYMENT ²
						BONUSES AND OTHER INCENTIVES ³	PROFIT SHARING						

ALESSIO MONTRELLA	Chief Exec.	From 01.01.25 to 29.04.2025	Apr. 2024 Accounts											
Remuneration from company preparing the financial statements				5,884.62 ¹⁹	500.00 ²⁰	NA	NA	NA	NA	NA	NA	6,384.62	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	NA	0		NA	
Total				5,884.62	500						6,384.62			

MONICA BICCARI	Chief Exec.	From 29.04.25 to 31.12.2025	Apr. 2027 Accounts											
Remuneration from company preparing the financial statements				13,461.54 ²¹	15,821.92 ²²	NA	NA	NA	NA	NA	NA	29,283.46	100% / 0%	NA
Remuneration from subsidiaries and associates				0	0	NA	NA	NA	NA	NA	0		NA	
Total				13,461.54	15,821.92						29,283.46			

ANNA RITA BOVE	Chief Exec.	From 29.04.25 to 31.12.2025	Apr. 2027 Accounts											
Remuneration from company preparing the financial statements				14,006.72 ²³		NA	NA	NA	NA	NA	NA	14,006.72	100% / 0%	NA
Remuneration from subsidiaries and associates				0	0	NA	NA	NA	NA	NA	0		NA	
Total				14,006.72	0						14,006.72			

(1) The column "Proportion of fixed and variable remuneration" shows in the form A%/B% the percentages of: (a) the sum of fixed remuneration, deriving from the sum of items (1), (2), (4) and (5), in relation to total remuneration and (b) the sum of variable remuneration, deriving from the sum of items (3) and (6), in relation to total remuneration.

(2) The column "Remuneration at end of office or termination of employment" shows the remuneration accrued, even if not yet paid, in favour of Directors for termination of office during the financial year under review, with reference to the year in which the actual termination took place. The estimated value of any non-monetary benefits, consultancy contracts and non-competition commitments is also indicated. The amount of compensation for non-competition commitments shall be reported only once at the time of termination of office, specifying in the first part of the second section of the report the duration of the non-competition commitment and the date of actual payment.

(3) It has been clarified that the amount is reported on an accrual basis even if the financial statements have not yet been approved.

(19) Remuneration approved by the Shareholders' Meeting, not yet paid, reversed to the employer.

(20) Remuneration for attendance of the Investment Committee, not yet paid, reversed to the employer.

(21) Remuneration approved by the Shareholders' Meeting, not yet paid.

(22) Fixed remuneration as Chairperson of the Control, Risks and Sustainability Committee, Euro 10,126.03. Fixed remuneration as member of the Remuneration Committee, Euro 5,695.89, not yet paid.

(23) Remuneration approved by the Shareholders' Meeting, not yet paid.

(A)	(B)	(C)	(D)	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)	(9)
NAME	OFFICE	PERIOD OF OFFICE	CONCL. OF OFFICE	FIXED REMUN.	REMUN. FOR COMMITTEE PARTICIPATION	NON-EQUITY VARIABLE REMUNERATION		NON-MONETARY BENEFITS	OTHER REMUNERATION	FAIR VALUE OF EQUITY REMUNERATION	TOTAL	PROPORTION OF FIXED AND VARIABLE REMUNERATION ¹	REMUNERATION AT END OF OFFICE OR TERMINATION OF EMPLOYMENT ²
						BONUSES AND OTHER INCENTIVES ³	PROFIT SHARING						

FRANCESCO MINNETTI	Chief Exec.	From 29.04.25 to 31.12.2025	Apr. 2027 Accounts											
Remuneration from company preparing the financial statements				14,057.84 ²⁴	NA	NA	NA	NA	NA	NA	NA	14,057.84	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	NA	0		NA	
Total				14,057.84							14,057.84			

CARLO SCHIAVONE	Chief Exec.	From 29.04.25 to 31.12.2025	Apr. 2027 Accounts											
Remuneration from company preparing the financial statements				14,014.21 ²⁵	NA	NA	NA	NA	NA	NA	NA	14,014.21	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	NA	0		NA	
Total				14,014.21							14,014.21			

(1) The column "Proportion of fixed and variable remuneration" shows in the form A%/B% the percentages of: (a) the sum of fixed remuneration, deriving from the sum of items (1), (2), (4) and (5), in relation to total remuneration and (b) the sum of variable remuneration, deriving from the sum of items (3) and (6), in relation to total remuneration.

(2) The column "Remuneration at end of office or termination of employment" shows the remuneration accrued, even if not yet paid, in favour of Directors for termination of office during the financial year under review, with reference to the year in which the actual termination took place. The estimated value of any non-monetary benefits, consultancy contracts and non-competition commitments is also indicated. The amount of compensation for non-competition commitments shall be reported only once at the time of termination of office, specifying in the first part of the second section of the report the duration of the non-competition commitment and the date of actual payment.

(3) It has been clarified that the amount is reported on an accrual basis even if the financial statements have not yet been approved.

(24) Remuneration approved by the Shareholders' Meeting, not yet paid.

(25) Remuneration approved by the Shareholders' Meeting, not yet paid.

(A)	(B)	(C)	(D)	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)	(9)
NAME	OFFICE	PERIOD OF OFFICE	CONCL. OF OFFICE	FIXED REMUN.	REMUN. FOR COMMITTEE PARTICIPATION	NON-EQUITY VARIABLE REMUNERATION		NON-MONETARY BENEFITS	OTHER REMUNERATION	FAIR VALUE OF EQUITY REMUNERATION	TOTAL	PROPORTION OF FIXED AND VARIABLE REMUNERATION ¹	REMUNERATION AT END OF OFFICE OR TERMINATION OF EMPLOYMENT ²
						BONUSES AND OTHER INCENTIVES ³	PROFIT SHARING						

STATUTORY AUDITORS LEAVING OFFICE

ROSALBA COTRONEO	Statutory Auditor	From 01.01.25 to 29.04.2025	Appr. 2024 Accounts											
Remuneration from company preparing the financial statements				33,923.08 ²⁶	2,000.00 ²⁷	NA	NA	NA	NA	NA	NA	35,923.08	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	NA	0		NA	
Total				33,923.08	2,000.00						35,923.08			

FRANCESCA AIELLI	Statutory Auditor	From 01.01.25 to 29.04.2025	Appr. 2024 Accounts											
Remuneration from company preparing the financial statements				25,923.08 ²⁸	2,000.00 ²⁹	NA	NA	NA	NA	NA	NA	27,923.08	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	NA	0		NA	
Total				25,923.08	2,000.00						27,923.08			

ALESSANDRO BONURA	Statutory Auditor	From 01.01.25 to 29.04.2025	Appr. 2024 Accounts											
Remuneration from company preparing the financial statements				27,331.24 ³⁰	1,000.00 ³¹	NA	NA	NA	NA	NA	NA	28,331.24	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	NA	0		NA	
Total				27,331.24	1,000.00						28,331.24			

- (1) The column "Proportion of fixed and variable remuneration" shows in the form A%/B% the percentages of: (a) the sum of fixed remuneration, deriving from the sum of items (1), (2), (4) and (5), in relation to total remuneration and (b) the sum of variable remuneration, deriving from the sum of items (3) and (6), in relation to total remuneration.
- (2) The column "Remuneration at end of office or termination of employment" shows the remuneration accrued, even if not yet paid, in favour of Directors for termination of office during the financial year under review, with reference to the year in which the actual termination took place. The estimated value of any non-monetary benefits, consultancy contracts and non-competition commitments is also indicated. The amount of compensation for non-competition commitments shall be reported only once at the time of termination of office, specifying in the first part of the second section of the report the duration of the non-competition commitment and the date of actual payment.
- (3) It has been clarified that the amount is reported on an accrual basis even if the financial statements have not yet been approved.
- (26) Remuneration approved by the Shareholders' Meeting, not yet paid, of which Euro 31,923.08 reversed to the employer. This remuneration, pursuant to Article 24, paragraph 3 of Legislative Decree No. 165/2001, flows into the resources allocated to the fund for the all-inclusive economic treatment of MEF management (with the exception of remuneration paid as attendance fees).
- (27) Remuneration for attendance of the Remuneration Committee, Euro 500 and of the Control and Risks Committee, Euro 1,500, not yet paid.
- (28) Remuneration approved by the Shareholders' Meeting, not yet paid, of which Euro 23,923.08 reversed to the employer. This remuneration, pursuant to Article 24, paragraph 3 of Legislative Decree No. 165/2001, flows into the resources allocated to the fund for the all-inclusive economic treatment of MIT management (with the exception of remuneration paid as attendance fees).
- (29) Remuneration for attendance of the Remuneration Committee, Euro 1,000 and of the Control, Risks and Sustainability Committee, Euro 1,000, not yet paid.
- (30) Remuneration approved by the Shareholders' Meeting, not yet paid.
- (31) Remuneration for attendance of the Control, Risks and Sustainability Committee, Euro 1,000, not yet paid.

(A)	(B)	(C)	(D)	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
NAME	OFFICE	PERIOD OF OFFICE	CONCL. OF OFFICE	FIXED REMUN.	REMUN. FOR COMMITTEE PARTICIPATION	NON-EQUITY VARIABLE REMUNERATION	NON-MONETARY BENEFITS	OTHER REMUNERATION	FAIR VALUE OF EQUITY REMUNERATION	TOTAL	PROPORTION OF FIXED AND VARIABLE REMUNERATION ¹	REMUNERATION AT END OF OFFICE OR TERMINATION OF EMPLOYMENT ²

STATUTORY AUDITORS IN OFFICE

ANDREA ALESSANDRI	Statutory Auditor	From 05.05.25 to 31.12.2025	Appr. 2027 Accounts										
Remuneration from company preparing the financial statements				39,947.14 ³²	NA	NA	NA	NA	NA	NA	39,947.14	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	0		NA	
Total				39,947.14						39,947.14			

ANNALISA GHELFI	Statutory Auditor	From 13.05.25 to 31.12.2025	Appr. 2027 Accounts										
Remuneration from company preparing the financial statements				29,700.00 ³³	NA	NA	NA	NA	NA	NA	29,700.00	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	0		NA	
Total				29,700.00						29,700.00			

OLIVO VITTORIO CALSELLI	Statutory Auditor	From 29.04.25 to 31.12.2025	Appr. 2027 Accounts										
Remuneration from company preparing the financial statements				31,771.84 ³⁴	NA	NA	NA	NA	NA	NA	31,771.84	100% / 0%	NA
Remuneration from subsidiaries and associates				0	NA	NA	NA	NA	NA	0		NA	
Total				31,771.84						31,771.84			

(1) The column "Proportion of fixed and variable remuneration" shows in the form A%/B% the percentages of: (a) the sum of fixed remuneration, deriving from the sum of items (1), (2), (4) and (5), in relation to total remuneration and (b) the sum of variable remuneration, deriving from the sum of items (3) and (6), in relation to total remuneration.

(2) The column "Remuneration at end of office or termination of employment" shows the remuneration accrued, even if not yet paid, in favour of Directors for termination of office during the financial year under review, with reference to the year in which the actual termination took place. The estimated value of any non-monetary benefits, consultancy contracts and non-competition commitments is also indicated. The amount of compensation for non-competition commitments shall be reported only once at the time of termination of office, specifying in the first part of the second section of the report the duration of the non-competition commitment and the date of actual payment.

(3) It has been clarified that the amount is reported on an accrual basis even if the financial statements have not yet been approved.

(32) Remuneration approved by the Shareholders' Meeting, not yet paid.

(33) Remuneration approved by the Shareholders' Meeting, not yet paid.

(34) Remuneration approved by the Shareholders' Meeting, not yet paid.

Table 2: Financial instrument-based incentive plans, other than stock option plans, in favour of members of the management, administration and control boards of Aeroporto Guglielmo Marconi di Bologna S.p.A. and of the Senior Executives for 2025

Not applicable

Table 3: Monetary incentive plans in favour of members of the management, administration and control boards of Aeroporto Guglielmo Marconi di Bologna S.p.A. and of the Senior Executives for 2025 (in Euro)

BENEFICIARIES		BONUS FOR 2025 (€)			PRIOR YEAR BONUSES (€)			OTHER BONUSES
NAME	OFFICE	ISSUABLE/ISSUED	DEFERRED	PERIOD OF DEFERMENT	NO LONGER ISSUABLE	ISSUABLE/ISSUED	STILL DEFERRED	
NAZARENO VENTOLA	CHIEF EXECUTIVE OFFICER & GENERAL MANAGER							
	<i>Long-term incentive plan - Ninth Cycle 2023-2025</i>					57,160 ⁽¹⁾		
	<i>Long-term incentive plan - Tenth Cycle 2024-2026</i>		103,926 ⁽²⁾					
	<i>Long-term incentive plan - Eleventh Cycle 2025-2027</i>		103,926 ⁽³⁾					
	<i>Long-term incentive plan - Seventh Cycle (target shifted to 2025)</i>					10,393		
	<i>MBO 2025</i>	117,406.00 ⁽⁴⁾						
	<i>One-off</i>	0						

- (1) The regulation for the 2023-2025 long-term incentive plan stipulates that the issue of the bonus depends on achieving the economic objectives and the milestones defined for Adb's airport investment plan, innovation plan and sustainability plan. On achieving the minimum result level, where established, 50% of the matured bonus shall be paid out. On achieving or exceeding the maximum result level, 100% of the matured bonus shall be paid out. In the case of the achievement of a set interim result (between 50% and 100%), the matured bonus shall be proportionally calculated on the basis of the "minimum" and "maximum" levels.
- (2) Maximum amount payable.
- (3) Maximum amount payable.
- (4) Payment to be made in 2026, with payout for the month following the approval of the 2025 accounts.